## MSUS: 434 Sustainability Around the World

## Course Outline IN DEVELOPMENT

January 2024 (Tentative)

Term and year: Summer 2024 Course pre-requisite(s): None Course co-requisite(s): None Course schedule (class day(s) and time): Number of credits: 3

### Instructor information

Name and title: Dr. Sabine Dhir E-mail: sabine.dhir@mcgill.ca Office location / office hours: Bronfman Building Rm 479, 1001 rue Sherbrooke Ouest

## Course Overview

Sustainability efforts are taking place around the world, and there is a need to recognize, acknowledge, and engage with these movements as members of a global community. This course aims to explore global sustainability practices from a management perspective, as sustainability occurs through various means in different global contexts. This course fills a gap in understanding the realities of sustainability projects and their relationships within an international community.

The course will delve into some of the following themes and topics:

- Critical obstacles to achieving global sustainability
- Human impacts on the global environment
- Social equity and economic development
- Global development challenges, including pollution, poverty, and waste
- Sustainability successes and failures
- A critical analysis of the UN SDGs and related frameworks
- The impact of Geopolitical imbalances on sustainability efforts
- Environmental limits, considering both resources and impact investing

## Learning Outcomes

- Identify international sustainability practices to articulate diverse global climate strategies and recognize their relationships.
- Apply course knowledge to critically examine sustainability projects holistically.
- Appreciate the variety of manifestations of sustainability projects.

• Recognize the complexities, trade-offs, and barriers to managing sustainability in a global context.

## Assessment

Assessment Component	Weighting	Details	
Sustainable Action Blueprint	50%	In this group project, teams of 3-4 students will collaborate to investigate a formal or informal group or organization's approach to sustainability. Students will critically analyze the chosen entity's sustainability initiatives, evaluating their effectiveness and identifying areas for improvement. For instance, students may examine CN Rail's sustainability plan or assess the Commission for Environmental Cooperation's efforts toward continental sustainability in North America. Alternatively, they could explore local community groups addressing climate change and evaluate their contributions to broader sustainability goals. At a high level, the assignment should highlight how the group demonstrates leadership in sustainability, both locally and globally, and highlight how their work contributes to addressing sustainability. The final submission will be through the Assignments tool in MyCourses. <b>Proposal (10%):</b> Submission of a detailed proposal outlining the scope, objectives, and approach for the Sustainability challenges to be addressed, and outline at a high level what room for mprovement you have identified or potential solutions. Proposals are to be submitted throug	
		he Assignments tool in MyCourses. The proposal should be 750 words. <b>Blueprint (40%):</b> Development of the comprehensive plan outlined in the proposal addressing identified sustainability challenges within the selected organization's practices. Propose feasible and mpactful solutions, drawing insights from course materials. The blueprint should critically evaluate the organization's current contributions to sustainability, identify any existing gaps in its sustainability plan, and suggest improvements. This assignment allows for the selection of a local or international business or organization. The final submission outlines the organization's current sustainability outlook, gaps, contributions, or recommendations for mprovement, depending on the type of organization.	
Option 1) Midterm	30%	• Exam (30%): Evaluation of understanding of key course materials, theories, and practices related to sustainability.	Commented [BD1]: like the use of options for students
Option 2) Sustainability Solution Showcase	30%	This assignment tasks students with producing a succinct video, podcast, infographic,	who might be looking for different things out of the course experience.
		• Source Material Checkpoint (10%): Submission of the script (if applicable to your format) outlining the structure, key points, and background material. Provision of source materials (charts, graphs, video clips) for feedback on quality and relevance. • Peer Review Checkpoint (10%): Peer review session where students provide feedback on each other's rough drafts. Assessment of the ability to incorporate constructive feedback into the project.	

		Final Submission (15%): Submission of the final project, approximately 8–10-minutes for a video or audio format, with all components integrated. Evaluation based on content inderstanding, research, presentation skills, creativity, and collaboration (if applicable). Clarity and relevance of the chosen sustainability topic. Demonstrated understanding of key course materials and global sustainability concepts. Integration of relevant data, statistics, or examples. Creativity in presentation and engagement. Overall professionalism/conciseness in presentation.				
Quizzes	10%	Sustainability Knowledge Quizzes (10%): Three quizzes worth 5% each, one at the beginning, middle, and end of the semester, to monitor and assess students' understanding of sustainability theories, practices, and current issues in a global context.				
Participation	10%	<ul> <li>Participation (10%): Participation is based on two main criteria: Punctuality and Attendance (5%):         <ul> <li>Regular attendance in class.</li> <li>Timely submission of assignments and quizzes.</li> <li>Consistent demonstration of preparation for class activities.</li> </ul> </li> <li>Meaningful Contributions (5%):         <ul> <li>Complete Sulitest TASK quiz at the beginning of the course and at the end to measure environmental learning.</li> <li>Thoughtful engagement in class discussions.</li> <li>Quality of responses, demonstrating depth and insight into topics and themes.</li> <li>Collaboration and constructive interaction with peers.</li> <li>Demonstrated understanding of course materials focusing on depth and relevance in engagement with class discussions.</li> </ul> <li>Students can earn the maximum by consistently demonstrating timely and substantive participation, encompassing both promptness and meaningful contributions to class discussions.</li> </li></ul>				

# Draft Class Schedule

**Commented [BD2]:** nice mix of materials! Seems really engaging for the learner.

Class Number	Topic	Date	Description	Course Materials
Class 1	Introductio n	TBD	Course overview, syllabus review, and introduction to sustainability	<ul> <li>Film: 2040</li> <li>Podcast: ESG in Conversation: What Does It Take To Be a Sustainability Leader in 2023 and Beyond?</li> <li>Podcast: Interview with indigenous Australian academic and human and earth rights activist, Dr. Anne Poelina.</li> </ul>
Class 2	History of Sustainabil ity, Framewor ks, and SDGs		Tracing the historical roots of the sustainability movement	Book: <u>Best Things First (Chapter 4 to 6)</u> Paper: <u>Sustainable development: Meaning,</u> <u>history, principles, pillars, and implications for</u> <u>human action: Literature review</u> Blog Post: <u>A Brief History of Sustainability</u>

			Podcast: <u>A Brief History of Corporate</u> Sustainability: A conversation with John Elkington
			Blog Post: <u>The sustainability movement is 50.</u> Why are world leaders ignoring it?
			Webpage: The 17 Goals (UN)
			Webpage: <u>Transforming our world: the 2030</u> Agenda for Sustainable Development
			Video: Do you know all the SDGs?
			Paper: The victims of unsustainability: a challenge to sustainable development goals
			Paper: Using the sustainable development goals towards a better understanding of sustainability challenges
			Paper: From Millennium to Sustainable Development Goals: Evolving discourses and their reflection in policy coherence for development
			Blog Post: Indigenous Peoples: Defending an Environment for All Still Only One Earth: Lessons from 50 years of UN sustainable development policy
			Paper: <u>Grassroots Innovations for Sustainable</u> <u>Development: Towards a</u> <u>New Research and Policy Agenda</u>
			Paper: Indigenous Climate Change Studies: Indigenizing Futures, Decolonizing the Anthropocene
			Harvard Business Review: <u>How Board</u> <u>Members Really Feel About ESG, from</u> <u>Deniers to True Believers</u>
			Harvard Business Review: <u>Yes, Investing in</u> ESG Pays Off
	Global South and	Examining the use of ESG frameword in the Global Sout ( <i>if we can find</i>	e ks Harvard Business Review: <u>We Need Universal</u>
Class 3	ESG	content on this)	

			News Article: Responsible ESG investing in the Global South requires overcoming the Global North's saviour complex         Blog Post: The Global North must follow the Global South's lead         Blog Post: HOW CLIMATE COLONIALISM AFFECTS THE GLOBAL SOUTH         Video: A Disruptive New Model for Corporate Sustainability and ESG   Georgia Elliott-Smith   TEDxUCL         Paper: Corporate Engagement Strategies in Northern Mining: Boliden, Sweden and Cameco, Canada         Film: Toxic Colonialism: How Swedish Waste Poisoned Chile   ARICA (Full Film)   The Short List
O to	Critical Distacles o Global Sustainabil	Identifying challenges to achieving global	Book Chapter: Overcoming obstacles to sustainability: lessons from the seven countriesPaper: Obstacles to Sustainable Global Business. Towards EU Policy Coherence for Sustainable DevelopmentPaper: Managerial perspectives on drivers for and barriers to sustainable supply chain management implementation: Evidence from New ZealandPaper: Analyzing the progress, pitfalls and prospects for attaining environmental-related sustainable development goals in NigeriaPaper: Identification and analysis of critical barriers for achieving sustainable development in IndiaGrey Literature: Asia-Pacific Not on Track to Achieve Any SDGs by 2030News Article: Many of the world's poorest countries are the least polluting but the most climate-vulnerable. Here's what they want at
Class 4 it	ty	sustainability	<u>COP27</u>

			Harvard Business Review: <u>The Climate-Equity</u>
			Connection
			Harvard Business Review: <u>We Can't Fight</u> <u>Climate Change Without Fighting for Gender</u> <u>Equity</u>
			Paper: <u>Social Equity and Responsible Business</u> <u>Leadership: MNCs</u>
			Blog Post: <u>Can Business Leaders Play a Bigger</u> <u>Role in Building Social Equity?</u>
			Paper: What constitutes the social in (social) sustainability? Community, society and equity in South African water governance
			Paper: Advancing Social Equity as an Integral Dimension of Sustainability in Local Communities
			Blog Post: <u>Integrating Clean Cooking for</u> <u>Peace, Justice, and Sustainability</u>
	Social Equity and Economic	Exploring the link between social	Paper: <u>Clean cooking and the SDGs: Integrated</u> <u>analytical approaches to guide energy</u> <u>interventions for health and environment goals</u>
Class 5	Developm ent	equity and sustainable development	Podcast: <u>188: THE PATH TO</u> SUSTAINABILITY IS EQUITY
			Harvard Business Review: <u>Building</u> <u>Sustainable Cities</u>
			Harvard Business Review: <u>Why You Need a</u> <u>Resilience Strategy Now</u>
			Blog Post: <u>The critical role of infrastructure for</u> the Sustainable Development Goals
			Blog Post: Why the world needs a fresh take on smart and sustainable infrastructure
			Video: <u>Green/gray infrastructure: redefining</u> <u>cities   Landolf Rhode-Barbarigos  </u> <u>TEDxBoston</u>
	Sustainabl e	Examining the role of infrastructure in	Blog Post: Bogotá, Colombia's Approach to
Class 6	Infrastruct ure	sustainable development	Safe, Sustainable, and Accessible Transport

			Paper: Sustainable project management through project control in infrastructure projects         Paper: Sustainable infrastructure development challenges through PPP procurement process: Indian perspective
			Harvard Business Review: <u>Shareholders Are</u> <u>Pressing for Climate Risk Disclosures. That's</u> <u>Good for Everyone.</u> Harvard Business Review: <u>"It Will Need to Be</u> the Most Amazing Thing Humankind Has Ever
			Done" A conversation with Microsoft         cofounder and philanthropist Bill Gates         Blog Post: Industry perspectives on the UN's         sustainable development goals
			Paper: <u>A systematic review on drivers, barriers,</u> and practices towards circular economy: a supply chain perspective Paper: <u>Developing capabilities and competence</u>
			for sustainable business management as innovation: a research agenda         Paper: The role of environmental management in sustainable business development: A multi-
			country investigation Paper: <u>Re-Thinking Industry 4.0 Effect on</u> <u>Competitive Forces: Empirical Study on</u> <u>Innovation</u>
Class 7	Industry Perspectiv e	Exploring industry practices and perspectives on sustainability	Paper: <u>Value in sustainability: the process</u> industry perspective
			Blog Post: <u>Global Greenwashing Regulations:</u> <u>How the World Is Cracking Down on</u> <u>Misleading Sustainability Claims</u>
			Paper: <u>Concepts and forms of greenwashing: a</u> systematic review
Class 8	Greenwas hing Internation ally	Analysing greenwashing from	News Article: <u>Global Executives Say</u> <u>Greenwashing Remains Rife</u> Blog Post: <u>Colombia's Green Taxonomy: a</u> Einst in Letin Amazian
Class 0	any	a global perspective	First in Latin America

			News Article: <u>Resisting Green Colonialism:</u> Lithium, Bolivia, and the Green New Deal
			Podcast: <u>Is Silicon Valley as Green as it</u> <u>Claims?</u>
			Paper: <u>Climate change caused by human</u> activities is happening and it already has major <u>consequences</u>
			Paper: <u>Culture and the Independent Self:</u> <u>Obstacles to environmental sustainability?</u>
			Blog Post: <u>Human Impact on the Environment</u>
			Video: <u>Are We the Last Generation — or the</u> <u>First Sustainable One?   Hannah Ritchie   TED</u>
			News Article: <u>Human Activities Are Drying</u> Out the Amazon: NASA Study
			Film: <u>River Blue</u>
	Human Impacts on	Examining human	Blog Post: <u>Human-caused climate change</u> superheats south Asia heatwave
Class 9	Global Environme nt	contributions to environmental degradation	News Article: <u>Experts say human-caused</u> <u>climate change is putting African wildlife at</u> <u>risk</u>
			Paper: Climate communication and storytelling
			Paper: <u>The promise of climate fiction</u>
			Paper: Transforming the stories we tell about climate change: from 'issue' to 'action'
			Film: <u>Sustainable Futures – Communities in</u> <u>Action</u>
	Climate	Understanding the role of storytelling	Film: <u>WISDOM WEAVERS OF THE</u> <u>WORLD</u>
Class 10	Storytellin	in climate change communication	Blog Post: <u>The power of Acimowin</u> (Storytelling) for climate change policy
	Analysing		Paper: The geopolitics of climate change
	Sustainabil ity and Geopolitic	Examining different geopolitical	Paper: <u>Are climate and geopolitics the</u> <u>challenges to sustainable development? Novel</u>
Class 11	S	connections and	evidence from the global supply chain

		implications for sustainability	Paper: Canadian geopolitical culture: Climate change and sustainability         Paper: Theorising the Thaw: Geopolitics in a Changing Arctic         Paper: Dams as a Climate Change Adaptation Strategy: Geopolitical Implications for Pakistan
			Paper: Global conservation priorities for wetlands and setting post-2025 targets         Blog Post: Drive to protect world's wetlands gains momentum         Video: Ghar El Melh: building resilience in Tunisia's most precious wetlands         Paper: Wildfire management in Canada:
	Wetlands and	Exploring the impact of wildfires on wetlands and Indigenous	Review, challenges and opportunities Paper: Towards a comprehensive wildfire management strategy for Mediterranean areas: Framework development and implementation in Catalonia, Spain News Article: Fighting fire with fire How a B.C. Indigenous community is reintroducing traditional fire knowledge and practices to manage land vulnerable to wildfires Video: Prosperous Communities, Sustainable
Class 12 Class 13	Wildfires Course Reflection and Future Actions	knowledge Reviewing key course concepts, discussing personal takeaways, and planning for future actions	Forests         Harvard Business Review: Designing a Climate         Advocacy Strategy         Harvard Business Review: What Do People         Really Believe About Climate Change?         And what does that mean for business?         Harvard Business Review: Embracing Business         Practices That Actually Improve the World

Assignment Briefs

#### **Sustainable Action Blueprint**

#### **Overview:**

In this group project, you and your team will practice what you have learned throughout the course discussions, quizzes, and readings on sustainability by analyzing the approach of a chosen group or organization. Through critical analysis and strategic thinking, you will evaluate the effectiveness of their sustainability initiatives and propose actionable solutions for improvement. This assignment aims to provide an opportunity for you to demonstrate your understanding of sustainability leadership and its implications on local and global scales.

#### Task:

Form a team of 3-4 students and select a group or organization whose sustainability efforts you will scrutinize. Your investigation should encompass a thorough examination of their sustainability practices, focusing on areas of success and areas needing enhancement. You may choose entities like corporations, non-profits, local community groups, or international bodies. I would recommend picking an organization that publishes a sustainability plan or annual report where they discuss their metrics of evaluation to offer a good starting point.

#### Proposal (10%):

Submit a comprehensive proposal detailing your chosen group or organization, the rationale behind your selection, the team of students you are working with, and the sustainability challenges you aim to address. Your proposal should outline the objectives and approach for the Sustainable Action Blueprint, emphasizing potential solutions or areas for improvement. Be sure to draw connections to course materials and present your ideas concisely within a 750-word limit.

#### **Blueprint (40%):**

Develop a comprehensive plan based on the proposal, targeting the identified sustainability challenges within your chosen organization. Your blueprint should offer feasible and impactful solutions, grounded in insights gleaned from course materials and external research. Critically evaluate the organization's current sustainability initiatives, including what they are doing well, identify gaps in their approach, and propose tangible improvements. Whether focusing on a local business or an international entity, your blueprint should reflect a deep understanding of the organization's sustainability outlook and provide actionable recommendations for enhancement. You should look at facets of social, economic, and environmental sustainability.

#### Submission:

Utilize the Assignments tool in MyCourses to submit both your proposal and final blueprint by the deadlines. Ensure all components are clearly labeled and organized for easy assessment.

#### Assessment Criteria:

- Clarity and coherence of proposal and blueprint submissions.
- Depth of critical analysis and evaluation of sustainability initiatives.

- Appropriateness and feasibility of proposed solutions.
- Integration of course materials and external research.
- Presentation quality, including organization, grammar, and referencing.
- Holistic analysis of various sustainability issues, encompassing analysis of social, environmental, and economic sustainability.

#### Learning Objectives Addressed:

- Identify international sustainability practices to articulate diverse global climate strategies and recognize their relationships.
- Apply course knowledge to critically examine sustainability projects holistically.
- Recognize the complexities, trade-offs, and barriers to managing sustainability in a global context.

#### **Important Dates:**

- Proposal Submission Deadline: [Insert Date]
- Blueprint Submission Deadline: [Insert Date]

#### Additional Guidelines:

- Collaborate effectively within your team to distribute tasks and responsibilities.
- Consult with your instructor for any clarifications or guidance throughout the project.
- Ensure all sources are appropriately cited.

#### **Sustainability Solution Showcase**

#### **Overview:**

This assignment challenges students to create a compelling visual or auditory presentation that addresses a specific sustainability challenge and showcases an active solution to tackline it. Through various mediums such as video, podcast, infographic, guidebook, or poster, students will communicate the problem effectively and highlight innovative solutions.

#### Task:

Choose a sustainability challenge, and if applicable, you can select a corresponding group or organization actively addressing it, or discuss more broadly how the solution can be addressed across groups. Produce a concise and engaging video, podcast, infographic, guidebook, or poster that effectively communicates the problem and showcases innovative solutions.

#### **Source Material Checkpoint (10%):**

Submit the script (if applicable) outlining the structure, key points, and background material of your chosen format. Provide source materials such as charts, graphs, or video clips for feedback on quality and relevance.

#### Peer Review Checkpoint (10%):

Participate in a peer review session where you provide feedback on your peers' rough drafts. Assessment will be based on your ability to incorporate constructive feedback into your project.

#### Final Submission (15%):

Submit the final project, approximately 8–10 minutes for video or audio formats, with all components integrated. Evaluation criteria include content understanding, research, presentation skills, creativity, and collaboration (if applicable). Your presentation should demonstrate clarity and relevance regarding the chosen sustainability topic, understanding of key course materials and global sustainability concepts, integration of relevant data or examples, creativity in presentation, engagement, and overall professionalism/conciseness.

#### Assessment Criteria:

- Content understanding and research depth
- Presentation skills and creativity
- Clarity and relevance of the sustainability topic
- Integration of course materials and global sustainability concepts
- Use of relevant data, statistics, or examples
- Collaboration (if applicable)
- Professionalism and conciseness in presentation

#### Learning Objectives Addressed:

- Identify international sustainability practices to articulate diverse global climate strategies and recognize their relationships.
- Apply course knowledge to critically examine sustainability projects holistically.
- Appreciate the variety of manifestations of sustainability projects.

#### **Important Dates:**

- Source Material Checkpoint: [Insert Date]
- Peer Review Checkpoint: [Insert Date]
- Final Submission Deadline: [Insert Date]

#### **Additional Guidelines:**

- Choose a sustainability challenge and organization that interests you and aligns with course themes.
- Collaborate effectively during peer review sessions and provide constructive feedback to your peers.
- Ensure your final submission is polished, well-organized, and effectively communicates the chosen topic and solutions.

#### Sustainability Knowledge Quizzes

#### **Overview:**

The Sustainability Knowledge Quizzes consist of three assessments distributed evenly throughout the semester, each contributing 5% towards the overall course grade. These quizzes serve to gauge students' comprehension of sustainability theories, practices, and contemporary issues on a global scale.

#### **Details:**

- Number of Quizzes: Three (3)
- Weightage: Each quiz is worth 5% of the total course grade.
- Timing:
  - Quiz 1: Early in the semester
  - Quiz 2: Midway through the semester (before the midterm)
  - Quiz 3: Towards the end of the semester

#### Assessment Criteria:

- Understanding of sustainability theories, practices, and current issues.
- Ability to apply knowledge in a global context.
- Critical thinking and analysis skills.

#### Learning Objective Addressed:

- Identify international sustainability practices to articulate diverse global climate strategies and recognize their relationships.
- Recognize the complexities, trade-offs, and barriers to managing sustainability in a global context.

#### Format:

- Multiple-choice questions
- True/false statements
- Short answer questions

#### Submission:

- Quizzes will be administered online through MyCourses.
- This component of the course is individual and cannot be conducted in groups.

#### Grading:

- Each quiz will be graded out of a total possible score (TBD based on numbers of questions) and given a score out of 100%.
- The combined scores of all three quizzes will contribute to the overall 10% allocated for Sustainability Knowledge Quizzes.

#### **Important Dates:**

- Quiz 1: [Insert Date]
- Quiz 2: [Insert Date]
- Quiz 3: [Insert Date]

#### **Additional Information:**

Students should prepare by reviewing course materials, readings, and class discussions.